

**Manchester Health and Wellbeing Board
Report for Information**

Report to: Manchester Health and Wellbeing Board – 13 January 2016

Subject: City of Manchester Single Hospital Service Update

Report of: Dr Gillian Fairfield Pennine Acute Hospitals NHS Trust (PAT)
Sir Michael Deegan Central Manchester University Hospitals
NHS Foundation Trust (CMFT)
Silas Nicholls University of South Manchester NHS
Foundation Trust (UHSM)

Summary

The report identifies good progress against the action plan for the development of a Single Hospital Service for the City of Manchester, identified in the Manchester Locality Plan and discussed at the previous Health and Wellbeing Board in December 2015.

Recommendations

The Board is asked to note progress with the City of Manchester Single Hospital Service.

Board Priority(s) Addressed:

Health and Wellbeing Strategy priority	Summary of contribution to the strategy
Getting the youngest people in our communities off to the best start.	The Manchester Locality Plan aims to support the health and Wellbeing Strategy by identifying the most effective and sustainable way to improve health and social care of Manchester people.
Educating, informing and involving the community in improving their own health and wellbeing.	
Moving more health provision into the community.	
Providing the best treatment we can to people in the right place at the right time.	

Lead board member: Provider Representatives

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Background documents (available for public inspection):

The following documents disclose important facts on which the report is based and have been relied upon in preparing the report. Copies of the background documents are available up to 4 years after the date of the meeting. If you would like a copy please contact one of the contact officers above.

The Manchester Locality Plan

Introduction

1. This paper briefly sets out progress with the action plan for the development of proposals for a City of Manchester Single Hospital Service.

Background

2. The proposal to establish a Single Hospital Service for the City of Manchester forms one of the three pillars of the Manchester Locality Plan and provides opportunities to improve health outcomes for the city population through:
 - A partnership between the three current acute hospital providers PAT, CMFT and UHSM
 - Development of single service models for a range of specific services
 - A clear Manchester focus
 - Standard operating procedures/patient pathways
 - Reduced duplication/triplication and elimination of service gaps or weaknesses
 - Improved opportunities to attract staff with specialist skills
 - Improved use of estate
 - Support services
 - Back office functions
 - Information management and technology, including electronic patient record systems
 - Improved planning
 - Opportunities to enhance patient care through research and innovation

The work will take account of Healthier Together and the North East Transformation Programme.

The project adopts a two phase approach and is scheduled for completion by 8th June 2016:

Phase 1 – Benefits Assessment

Phase 2 – Governance and Organisational Arrangements

Progress

3. Since the last meeting of the Manchester Health and Wellbeing Board, good progress has been made in relation to the development of a potential single hospital service for the City of Manchester:
 - Action Plan finalised and agreed
 - Terms of Reference developed and agreed
 - Independent Director appointed – Sir Jonathan Michael
 - Project Manager identified – Alison Olivant
 - Procurement process to appoint the external consultants to support the process completed – McKinsey appointed, subject to Monitor/TDA approval for external consultancy expenditure

- Memorandum of Understanding developed between PAT, CMFT and UHSM
- Accommodation options for the Review Team being considered.
- Steering Group established comprising of the Chief Executives, Medical Directors and Directors of Strategy of PAT, CMFT and UHSM; Independent Review Director supported by External Consultants, Project Manager and Administrative Support. The initial meeting was held on 6th January 2016
- Commencement of Phase 1 data collection for clinical service stocktake
- Initial communications, both internal and external completed

Next Steps

4. Additional work is required to:

- Sign off Memorandum of Understanding w/c 4th January 2016
- Gain approval for external consultancy spend from Monitor/TDA to enable McKinsey contract to be finalised and work to progress at pace – lead CMFT
- Establish regular Steering Group meetings
- Finalise Communications Plan
- Finalisation of budget contributions
- Progress phase 1, including:
 - o Conclusion of clinical service stocktake
 - o Establishment of clinical engagement processes
 - o Identify benefits assessment themes

Conclusion

5. PAT, CMFT and UHSM are confident that, subject to approval for external consultancy spend and no unexpected issues or delays, delivery of the agreed action plan to develop proposals for a Single Hospital Service for the City of Manchester will be achieved in accordance with the original timescale identified.

Dr Gillian Fairfield
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PAT

Sir Michael Deegan
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